

# Organoids, an industry perspective

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# About myself



Mammalian SynBio  
hES/hiPS reprogramming  
Directed differentiation  
Engineered 3D models  
Liver / Tumor / Neural

R&D, PM, Services  
3D systems for:  
Oncology  
Diabetes  
Liver Diseases  
Liver Tox  
MPS/BOC Systems



2007

PhD

Molecular  
Infection  
Biology



Massachusetts  
Institute of  
Technology

2014

Academia in US

Cell Therapy and DD  
hiPSC to Pancreatic Tissue  
Cell engineering for  
biologics production



Pharma

2016



Biotech

Organoids/3D Systems  
CGT with focus on SynBio  
Immuno-Oncology/Inflam.  
Digital Medicine  
Microbiome

2019



Consulting



# Organoids: applications & challenges

- Basic research
- Drug discovery & development ←
- Personalized medicine ←
- Cell therapy / regen. med.
- Cultured meat / agritech

- Delivering value – where and how
- Manufacturing
  - Cell sources
  - Required complexity
  - Growth/Assembly
  - Maturation
  - Scalability
- Reproducibility
  - Long-term availability
  - Diseasability
- Composition
- Validation
- Consent
- Endpoints/Information extraction
- Distribution
- Summary



# Where drug discovery & dev. needs a fix

Simple in-vitro models

Animal models

Humans

13 years  
USD 2-3 B

Research

Preclinical

Clinical

Target identification and validation

Lead selection and optimization

CTA/IND enabling studies

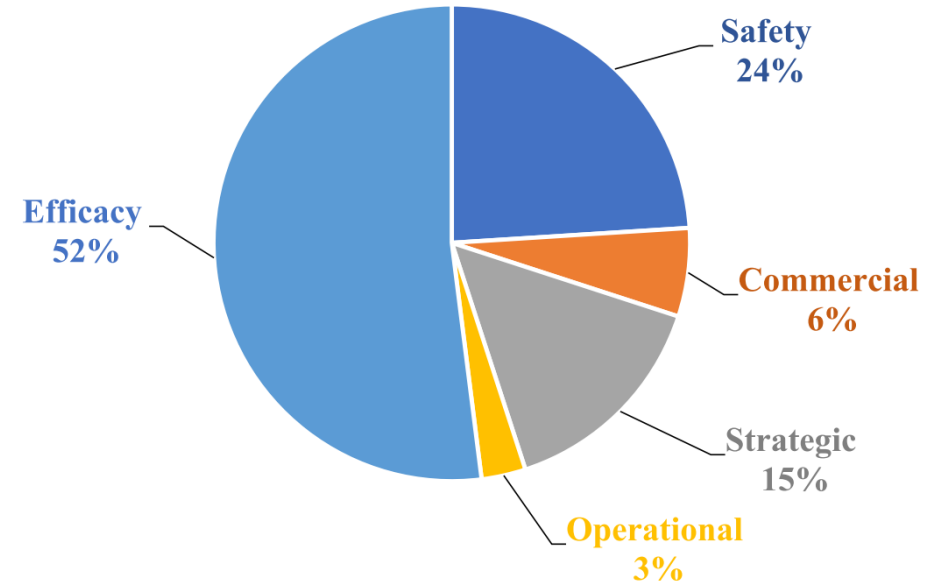
P1

P2

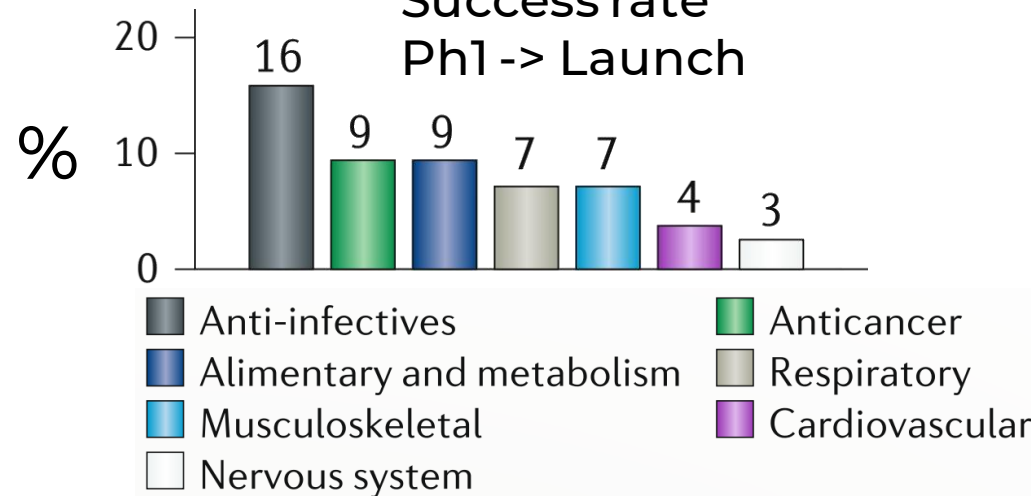
P3

Approval

## Reasons for failure



## Success rate Ph1 -> Launch



<https://doi.org/10.1038/d41573-019-00074-z>  
<https://doi.org/10.1186/s43094-020-00047-9>



# Three-Dimensional Cell Cultures in Drug Discovery and Development



## Disease modeling

- Spheroids (82,83,84,85,86,87)
- Organoids (81,90,91,92,93,94,95)
- Organs-on-chips (55,56,57)

## Target ID

- Spheroids (99)
- Organoids (81)
- Organs-on-chips (59)

## HTS

- Spheroids (105,106)
- Scaffolds
- Hydrogels
- Organoids (107)

## Efficacy profiling

- Spheroids (113)
- Organoids (112)
- Organs-on-chips (114)

## Toxicity profiling

- Spheroids (117,118)
- Organoids (30,116,117)
- Organs-on-chips (60,61, 57)
- 3D bioprinting (62)

## Pharmacokinetics

## Pharmacodynamics

- Liver spheroids (116)
- Liver organoids
- Body-on-chip (63,64,65,66)

## Regenerative medicine

- Stem cell spheroids (132,133)

## Transplantation

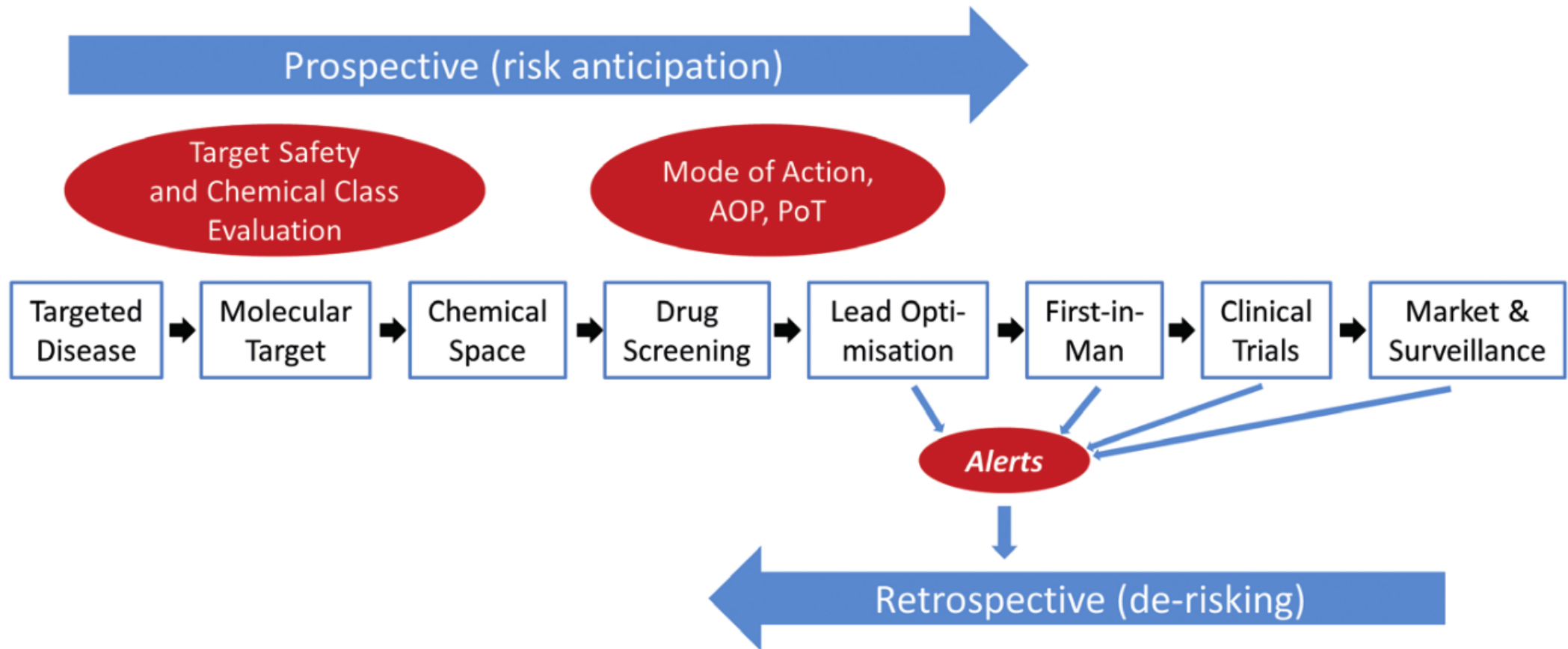
- Organoids (136)
- 3D bioprinted tissues/organs (137)

## Precision medicine

- Patient derived spheroids (112)
- Patient derived organoids (112)



# Prospective and retrospective



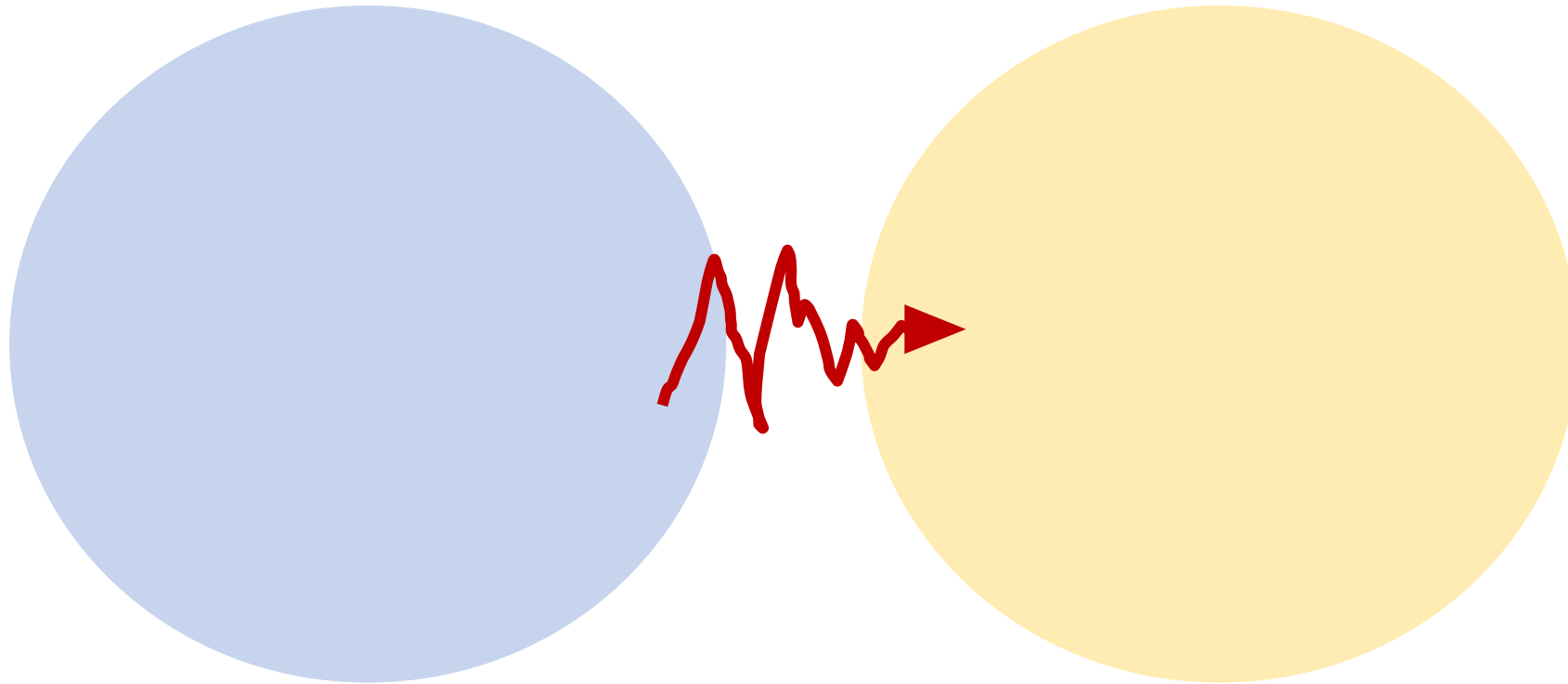
<https://doi.org/10.14573/altex.1808181>



# Before complex 3D models

Experimental Models

Human patients

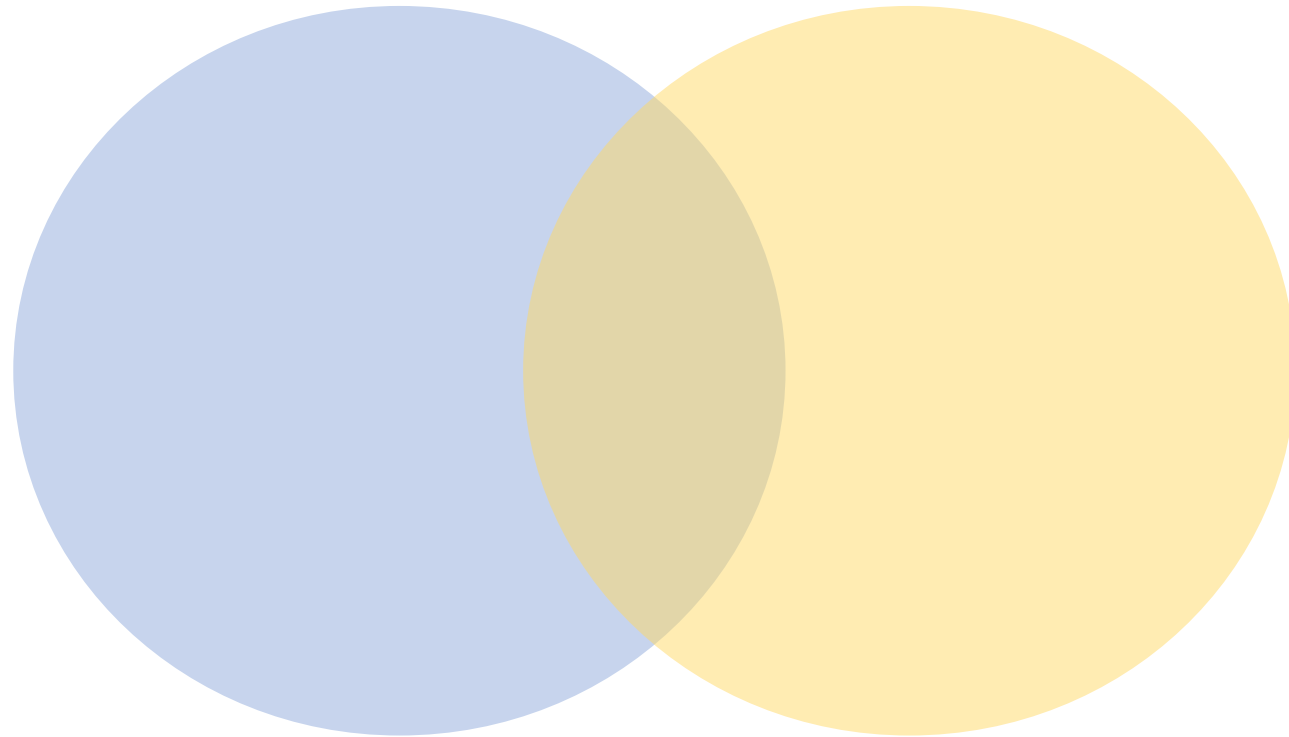




# The promise of complex 3D models

Experimental Models

Human patients







# Challenges



## LIMITATIONS

## ADVANTAGES

Cells from donors

- Limited availability
- Donor-donor variation
- Difficult to genetically modify

- Excellent performance (mature, adult cells)

Adult stem cells

iPSC's



## LIMITATIONS

## ADVANTAGES

Cells from donors

- Limited availability
- Donor-donor variation
- Difficult to genetically modify

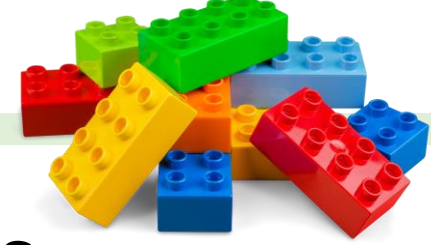
- Excellent performance (mature, adult cells)

Adult stem cells

- Generating mostly epithelial tissues – missing other cell types
- Difficult to genetically modify

- Established simple protocols (e.g. Clevers method)
- Unlimited source

iPSC's



## LIMITATIONS

## ADVANTAGES

### Cells from donors

- Limited availability
- Donor-donor variation
- Difficult to genetically modify

- Excellent performance (mature, adult cells)

### Adult stem cells

- Generating mostly epithelial tissues – missing other cell types
- Difficult to genetically modify

- Established simple protocols (e.g. Clevers method)
- Unlimited source

### iPSC's

- Labour- and QC-intense differentiation protocols needed
- Resulting cells mostly embryonic/fetal in nature

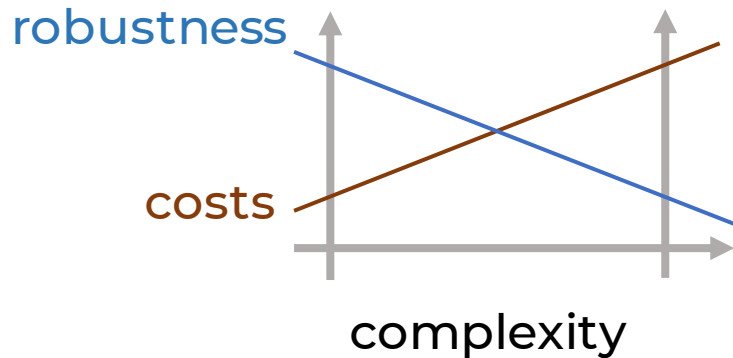
- Potential for generating any cell type, tissue or organ
- Unlimited source
- Easy to genetically modify



# Required Complexity



homotypic   heterotypic   Multi-germ layers   MPS/BOC-compatible   Complex tissue structure   Non-human components (e.g. microbiome)



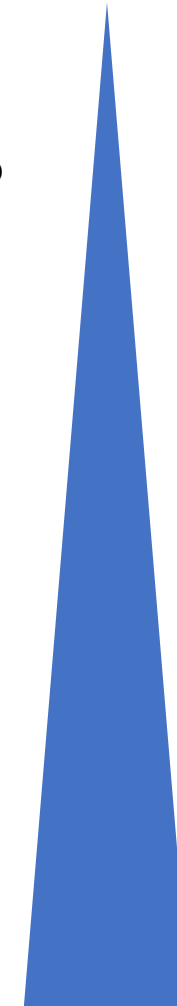
**“As Simple as Possible, as Complex as Necessary”**

**“Fit for purpose”**



# Required Complexity

2D Hepatocytes	OK for acute tox studies (24 – 48h)
3D Hepatocytes	OK for simplified chronic tox studies (up to a month)
3D Hepatocytes + Stellate Cells	OK for simplified hepatic fibrinogenesis
3D Hepatocytes + Kupffer Cells	OK for better chronic tox studies (up to a month)
3D Hepatocytes + Kupffer Cells + CD4+ T-cells	OK for simplified immune-mediated tox studies (e.g. checkpoint inhibitors)
3D Hepatocytes + Stellate Cells + Kupffer Cells + Endothelial Cells	OK for complex, chronic, inflammation-mediated diseases (e.g. MAFLD)



Costs  
Complexity  
Physiological Relevance



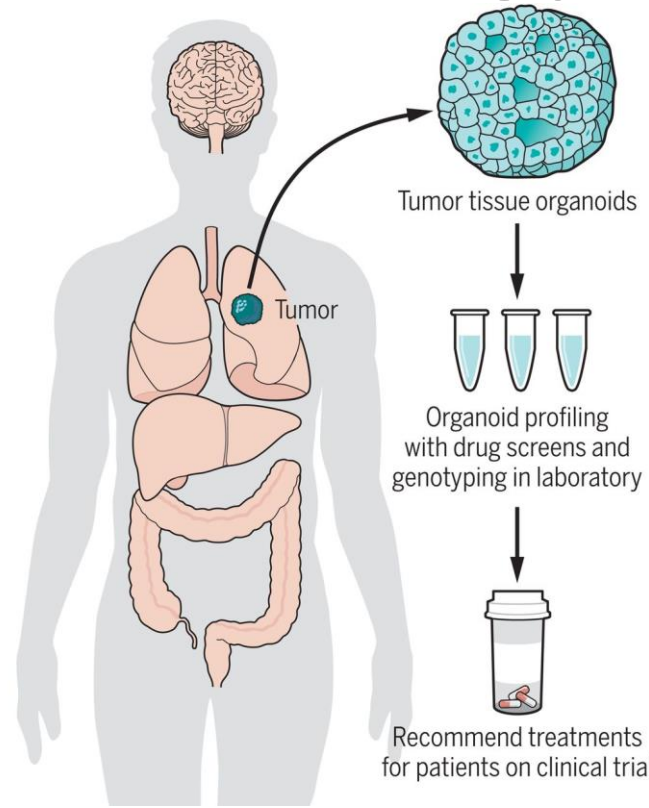
# Good enough in oncology?

Immortalized cells  
in 2D

Immortalized cells  
in 3D

Immortalized cells  
in 3D + Fibroblasts

Immortalized cells  
in 3D + Fibroblasts  
+ Immune cells



PDX-derived  
In 3D

Primary, direct

PDX-derived  
In 3D +  
Fibroblasts

PDX-derived  
In 3D + CAFs

PDX-derived  
In 3D + CAFs +  
Immune cells

Just PBMCs or  
tumor-resident  
immune cells?

Lymph nodes??

Physiological  
relevance



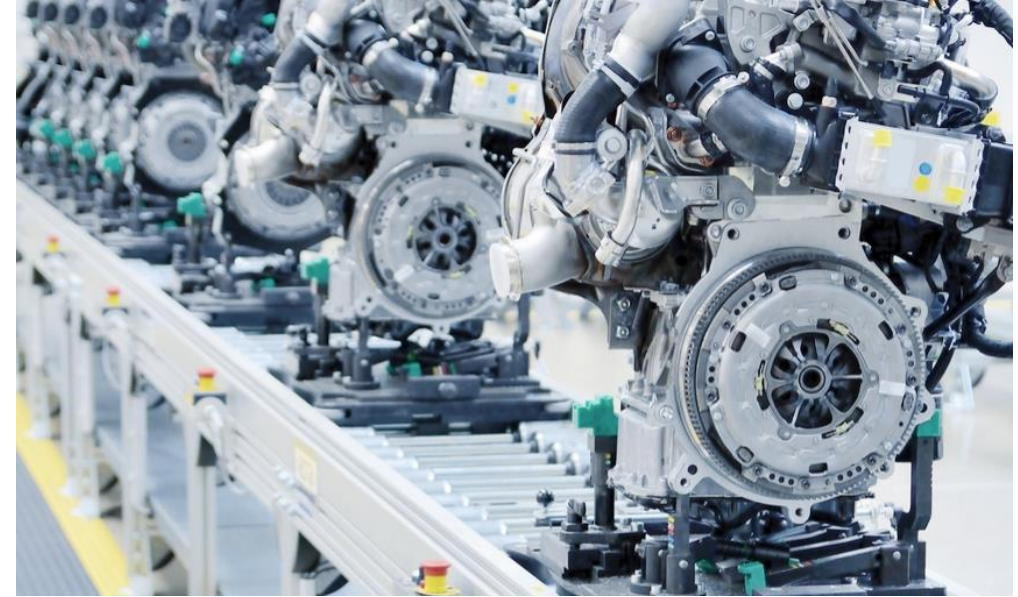
<https://doi.org/10.1126/science.aaw6985>

# Scalability: from art to industrial process



Work of Art

That's fine for model development  
or highly explorative basic research



Industrial process

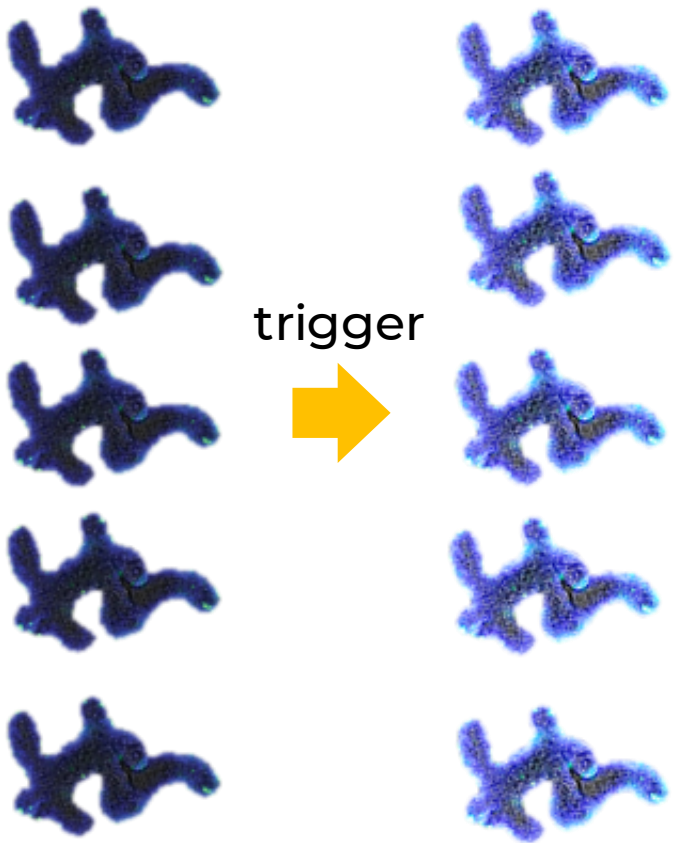
That's necessary for everything afterwards



# Diseasability



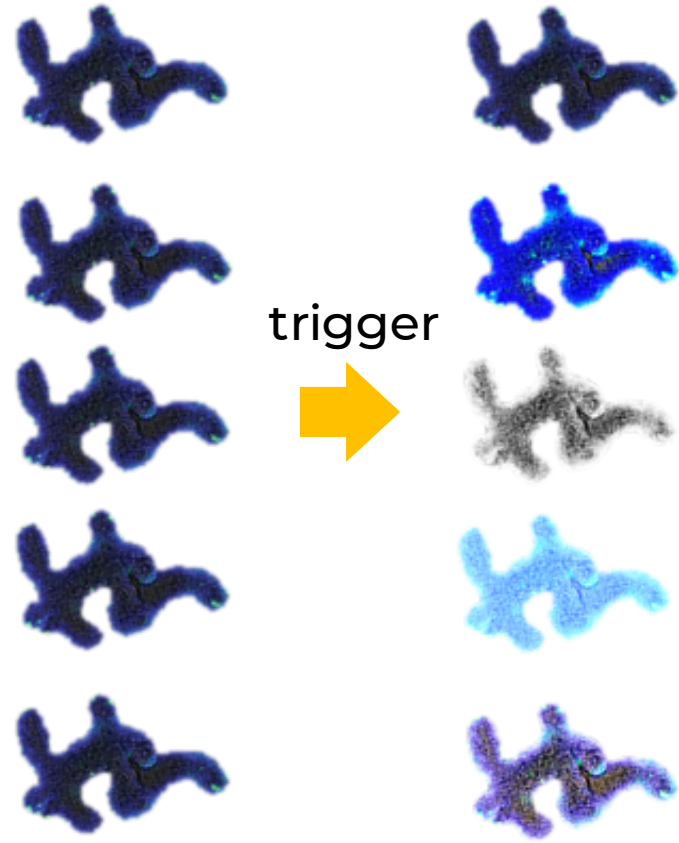
What is wished for



Healthy Organoids

Diseased Organoid

How it often looks like



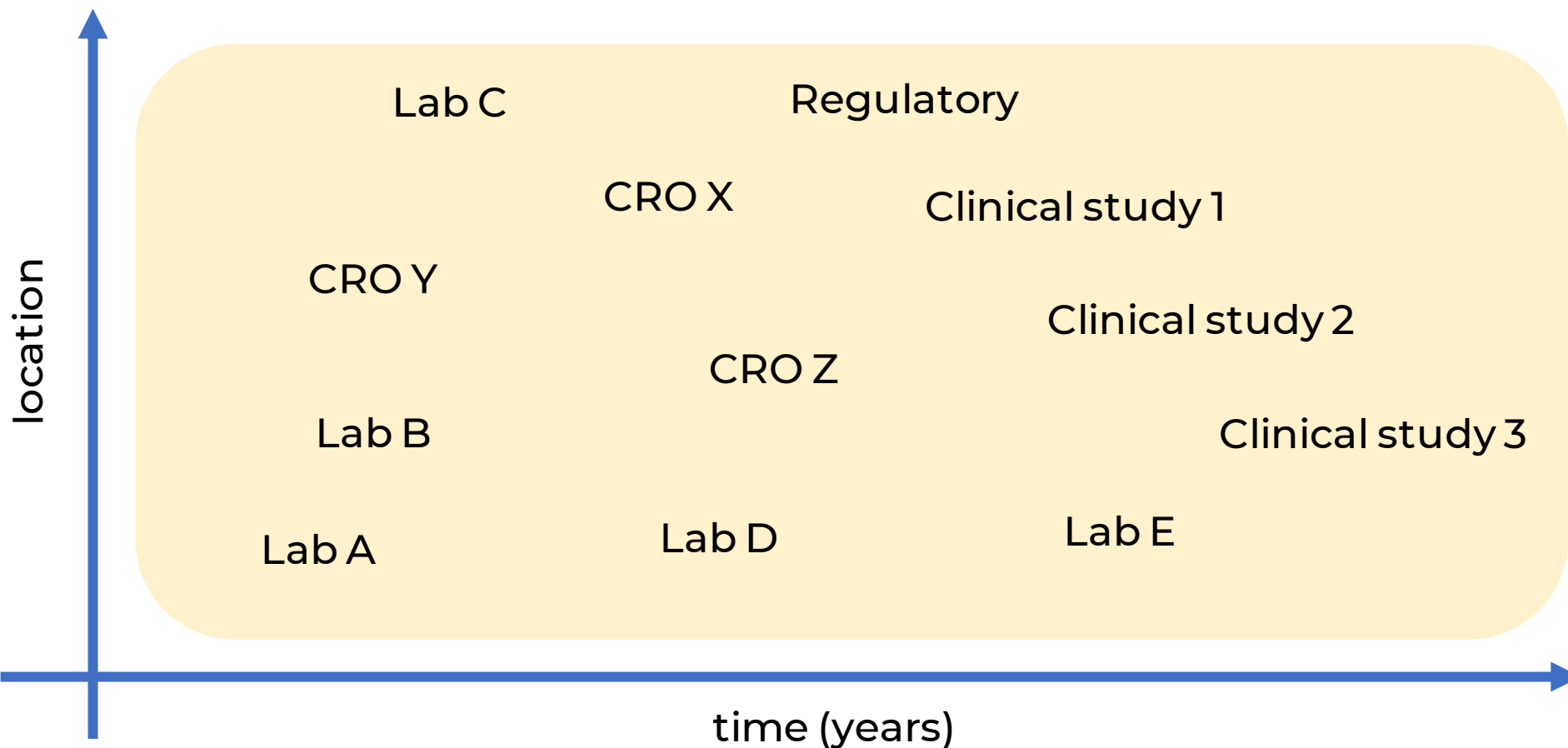
Healthy Organoids

Diseased Organoid

384w plate, <https://per-form.hu>



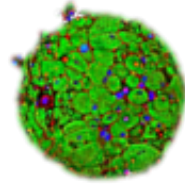
# A perfect 3D model...



- Cell sources
- Biobanking
- Cell culture media
- Cell culture hardware
- Expansion systems
- Experts/technicians
- Protocols
- QC's / Performance
- Delivery

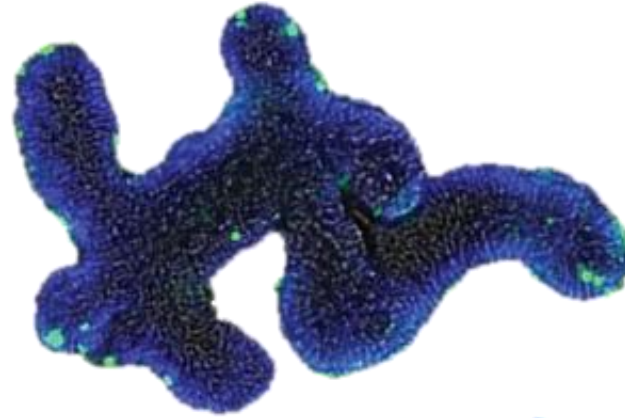
# Growth / Assembly

- Self-aggregation



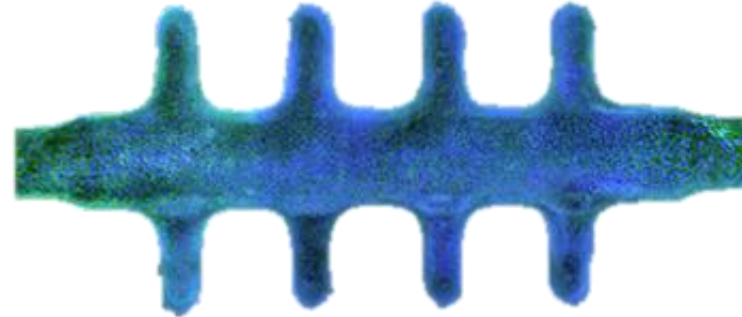
Highly scalable, reproducible  
Limited complexity

- Self-assembly



Quite scalable, quite variable  
Higher complexity

- Guided assembly



Less scalable, more reproducible  
Higher complexity

Spheroid: InSphero

Intestinal Organoid, freestyle: Stem Cell Technologies

Intestinal Organoid, patterned: M. Lutolf, EPFL

# Regulatory Efforts



<https://www.fda.gov/media/144891/download>



# Commercial Liver MPS in late 2020

MPS	Chip supplier	Design	Content <sup>a</sup>	Throughput <sup>b</sup>	Cells	Key characteristics
vLAMPS <sup>56</sup>	Micronit	Two-channel with membrane	High	Med	PHH, LSEC, THP-1, HSC	ECM: collagen and LECM; Material: Glass, PC; physiological zonation
Liver-Chip <sup>37,200</sup>	Emulate	Two-channel with membrane	High	Med	PHH, LSEC	ECM: Matrigel; Limitation: PDMS material <sup>c</sup> and PC; automated platform
LAMPS <sup>59</sup>	NortisBio	One-chamber	High	Med	PHH, HMVEC or LSEC, THP-1, HSC	ECM: collagen and LECM; Limitation: PDMS material <sup>c</sup> ; single oxygen zones
ExVive <sup>201,202</sup>	Organovo	Bioprinting on array of 24-well Transwell membranes	High	Med	PHH, HUVEC, HSC plus KC <sup>203</sup>	ECM: Novogel; Material: PS, PC; Limitation: static
Organo-Plate <sup>50,204</sup>	Mimetas	Array of 96 two-channel chips, phase-guide, rocker-driven flow	Med	High	HepG2, iPSH, HMVEC, THP-1	ECM: collagen; Material: glass and PS; Limitation: bidirectional perfusion
PREDICT96 (REF. <sup>79</sup> )	Draper	Array of 96 two-channel chips, with membrane, 96 pump array	Med	High	PHH	ECM: collagen, fibronectin; Material: COC, PC
LiverChip <sup>66,74,109,205</sup>	CNBio Innovations LLC	Array of 12 bioreactors with cells cultured on 3D PC scaffold	Med	Med	PHH, HK and HSC or NPC	ECM: collagen; Material: PS, PU, PC, self-assembly, integral perfusion; Limitation: no imaging until end of study
Microliver <sup>206,207</sup>	HuRel	Array of four chambers	Med	Med	PHH, NPC	ECM: collagen; Material: PC and elastomer
HemoShear Chip <sup>65,208</sup>	HemoShear	Two-channel with membrane, cone-plate to induce flow stimulation	Med	Low	PHH, HSC, HM	ECM: collagen; Material: Plastic, PC

PHH: primary human hepatocytes  
 LSEC: liver sinusoidal endothelial cells  
 THP-1: monocyte cell line  
 HSC: hepatic stellate cells  
 HMVEC: human microvascular end. cells  
 KC: Kupffer cells  
 HepG2: hepatocyte cell line  
 NPC: non-parenchymal cells

<https://doi.org/10.1038/s41575-020-00386-1>

# Information Extraction / Endpoints

## Non-destructive

- Biochemical sensors
- Genetic sensors
- Live reporters (XFP / Luc)
- Imaging (limited)
- Electrodes in system
- Proteomics (supernatant)
- Lipidomics (supernatant)
- ELISA (supernatants)
- Electronic Chips
- ...

## Destructive

- Transcriptomics
- Imaging on fixed tissue
- Proteomics (in-cell)
- ...



Image: Perkin-Elmer



# Biobanking in Precision Medicine

passive donors

'consent or anonymize' paradigm

active donors

'consent for governance' model  
'dynamic consent' model

....

- specific characteristics of future research are unknown at the time of consent
- Full de-identification might be at odds with the patient's need

<https://doi.org/10.1242/dev.177972>



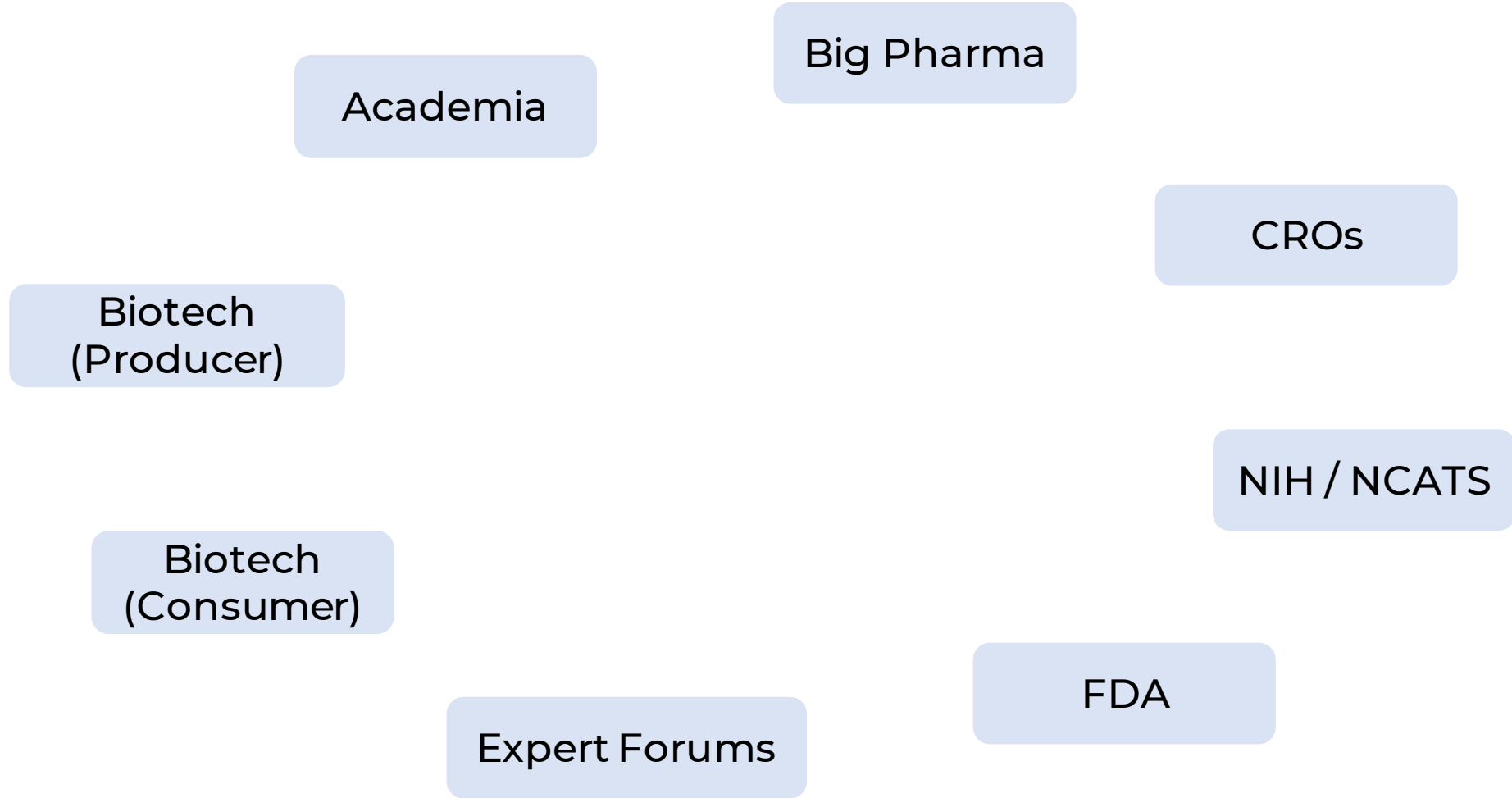
# What does a customer get?

- An empty MPS chip with guidance?
- An empty MPS chip, separately with cells/microtissues/organoids?
- An MPS chip pre-filled with cells/microtissues/organoids?
- A service (off-site)





# Players





# Potential and Challenges

- Making drug development faster and more successful
- Patient cohorts in an incubator
- Personalization of therapies (focus Oncology)
- Spare parts (cells, tissues) for regenerative medicine
- Animal meat w/o the animal
- Cell sourcing
- Reproducibly & reliability
- Manufacturing & scaling
- Harmonization, Regulation
- Performance metrics/datasheets
- Cost-efficiency
- Biobanking
- Modern consent rules



# Thanks!


Questions, Comments?

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<https://consulting.trilliome.com>

REPORT

## Cholangiocyte organoids can repair bile ducts after transplantation in the human liver

 Fotios Sampaziotis<sup>1,2,3,\*</sup>,  Daniele Muraro<sup>1</sup>,  Olivia C. Tysoe<sup>1,4</sup>,  Stephen Sawiak<sup>5</sup>, Timothy E. Beach<sup>4</sup>, Edmund M. ...

+ See all authors and affiliations

*Science* 19 Feb 2021:  
Vol. 371, Issue 6531, pp. 839-846  
DOI: 10.1126/science.aaz6964